

ESR-REIT The Edge Investival Presentation 28 September 2021



Contents





Key Takeaways



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial

Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

Execution of Our Business Strategy

Executed the following in 1H2021: (1) Acquisitions; (2) Asset Enhancement Initiatives; (3) Divestment of non-core assets; and (4) Early Refinancing





Organic Growth

- Divestment of two non-core assets
 - 1 3C Toh Guan Road East and 11 Serangoon North Ave 5
 - 2 5.0% premium to aggregate fair value
- Asset Enhancement Initiative ("AEI") works on track
 - 1 ESR BizPark @ Changi completed in 1Q2021
 - 2 AEI of 19 Tai Seng Avenue to complete in 3Q2021 (63.0% committed occupancy)
 - 3 Planned AEIs for 16 Tai Seng Street and 7000 Ang Mo Kio Ave 5 to be carried out⁽¹⁾

Rejuvenating Portfolio to be Future-Ready



- DPU accretive S\$124.7
 million⁽²⁾ acquisition of 46A
 Tanjong Penjuru, a fully
 committed modern ramp-up
 logistics facility
- Value enhancing acquisition of 10.0% interest in ESR Australia Logistics Partnership
 - 1 ESR-REIT's first overseas acquisition and from Sponsor's pipeline

Drive Portfolio Growth via Acquisitions



Capital Management

- Successfully refinanced all expiring debt due in FY2021 ahead of expiry with a S\$320.0 million new loan facility
- Successfully completed S\$149.6 million Equity Fund Raising
 - 1 Private Placement 3.4x subscribed with upsize option exercised
 - Preferential Offering was 3.6x subscribed, signalling strong demand from existing Unitholders
- Sponsor to provide backstop for upcoming Preferential Offering to raise up to S\$50.0 million

Increasing Financial Flexibility for Operations



1H2021 at a Glance

Gross Revenue S\$119.8m Net Property Income \$\$87.0m

DPU (Cents) 1.554

Total
Assets
\$\$3.4b^{(1)}

NAV Per Unit (Cents)
39.8

Financial Performance

- 1H2021 DPU up 14.3% y-o-y to 1.554 cents on the back of stabilising portfolio performance
- 2Q2021 DPU increased 13.9% y-o-y to 0.754 cents
- Stable rental collections of 97.9% as at 30 June 2021
- Gross revenue increased 5.4% from S\$113.8 million in 1H2020 to S\$119.8 million in 1H2021
- Net property income grew 8.4% from S\$80.2 million in 1H2020 to S\$87.0 million in 1H2021

Proactive Asset Management

- Portfolio occupancy increased from 91.0% to 91.7%⁽²⁾ in 1H2021
- Secured ~1.08 million sq ft of new and renewed leases for 1H2021
- Slight improvement in YTD rental reversion to 1.6% as at 30 Jun 2021 (-5.0% as at 31 Mar 2021)
- Completed the acquisitions of 46A Tanjong Penjuru and 10.0% stake in ESR Australia Logistics Partnership
- Divestment of two non-core properties above valuation
- AEI at 19 Tai Seng Avenue on track for completion in 3Q2021, secured >63.0% committed occupancy
- AEIs of 16 Tai Seng Street and 7000 Ang Mo Kio
 Ave 5 announced⁽³⁾

Prudent Capital Management

- Successfully refinanced all expiring debt due in FY2021
- Completed S\$149.6 million equity fund raising which was 3.5x covered
 - √ S\$100.0 million private placement 3.4x subscribed with upsize option exercised
 - √ S\$49.6 million Preferential Offering was 3.6x subscribed, saw overwhelming support from existing Unitholders
- Gearing at 42.9% / 41.3% on a pro forma basis⁽³⁾
- 75.0% of interest rate exposure fixed for 2.1 years
- All-In cost of debt further reduced from 3.54% p.a. to 3.24% p.a.



1H2021 DPU Increased 14.3% Y-o-Y

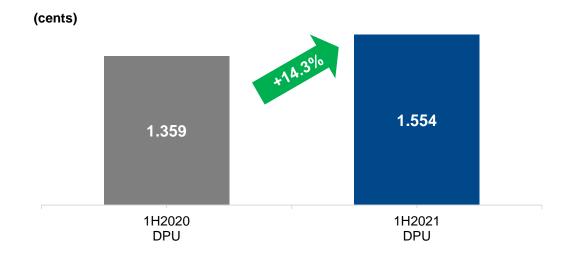
Demonstrates resilience despite tightening restrictions amidst P2(HA)

1H2021 DPU Increased 14.3% Y-o-Y to 1.554 Cents

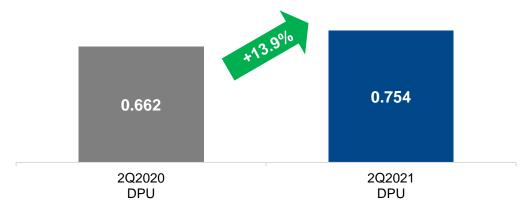
- Absence of provision of COVID-19 rental rebates
- Higher Net Property Income ("NPI") due to:
 - Increase in leasing activities; and
 - Lower operating costs contributed to higher NPI offset by incentives and lower renewal rates given to certain large tenants in the business park segment

2Q2021 DPU Increased 13.9% Y-o-Y to 0.754 Cents

- The increase is mainly due to:
 - Absence of provision of COVID-19 rental rebates;
 - Higher NPI; and
 - Lower total borrowing costs



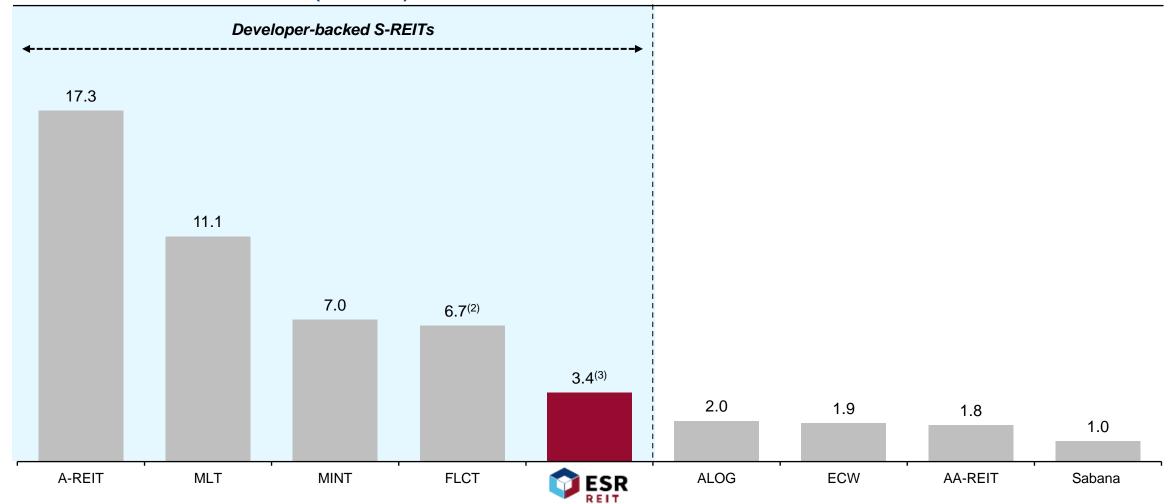






ESR-REIT is Amongst the Top 5 Industrial S-REITs

Industrial S-REITs Total Assets⁽¹⁾ (S\$ billion)





Overview of ESR-REIT



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park

Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

ESR-REIT's Assets Under Management ("AUM") of S\$3.2 billion



AUM S\$3.2 billion

Direct asset

Real Estate Portfolio S\$3.2 billion⁽¹⁾ Valuation

10.0% interest

ESR Australia Logistics Partnership S\$61.5 million equity stake

37 Logistics Properties in Australia

97.8%

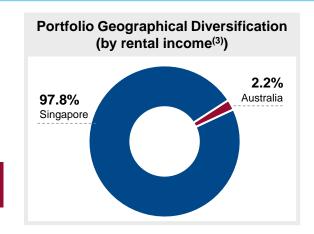
4.7 years

91 years⁽³⁾

82% freehold (by value)

A\$1.3 billion(2)

533,515 sqm (~5.7 million sqft)



Portfolio of 58 properties in Singapore			
Total Gross Floor Area	15.6 million sqft		
Portfolio Occupancy	91.7%		
Weighted Average Lease Expiry 2.8 years			
Land Lease Expiry	31.0 years		

SINGAPORE ASSETS



Business Park







High-Specs Industrial

Logistics / Warehouse

General Industrial

EALP ASSETS



Total Gross Leasable Area

Total Assets

Occupancy Rate

Lease Expiry

Weighted Average

Weighted Average

Land Lease Expiry





71-83 Whiteside Road & 74-84 Main Road, Clayton, VIC

Legend

Investment in real estate assets

Investment in real estate-related assets



Well Located Portfolio Across Singapore

Portfolio of 58 assets across 4 asset classes totalling S\$3.2 billion⁽¹⁾, located close to major transportation hubs and within key industrial zones across Singapore





Legend:

Real Estate Portfolio Highlights



Interest in ESR Australia Logistics Partnership

10.0%



Portfolio Occupancy

91.7%(1)

Above JTC Average of 90.1%⁽²⁾

tenants
from different
trade sectors



to major
transportation
hubs and
key industrial
zones



Asset Valuation

s\$3.2
billion(3)

Total GFA

~15.6 million sqft



Weighted Average Lease Expiry of

2.8 years



s\$3.2 billion





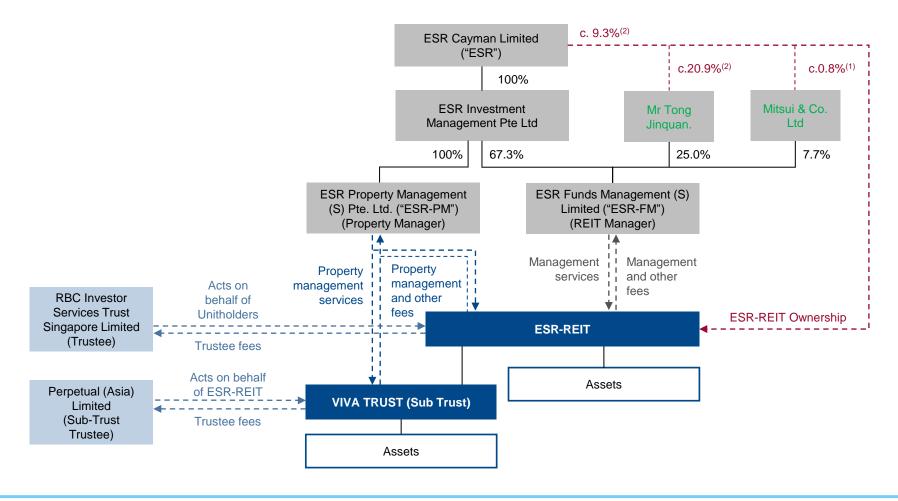






Ownership Structure

ESR has 67.3% stake in the REIT Manager, 100% stake in Property Manager and is the REIT's second largest unitholder with a c.9.3% REIT stake





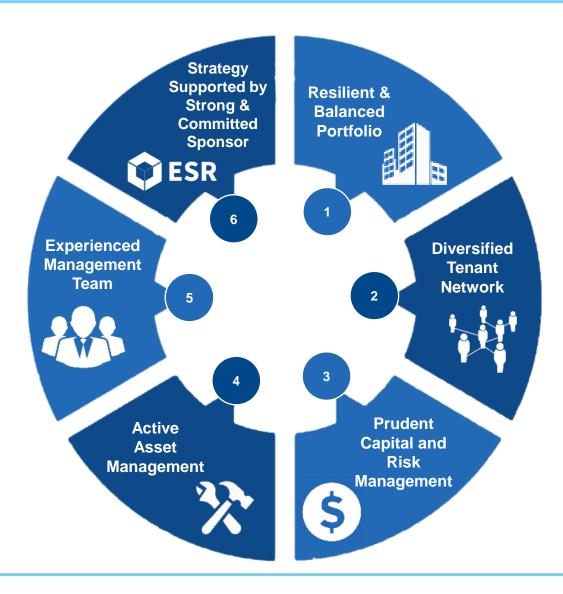
Key Investment Highlights



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park

Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

Key Investment Highlights





1 Resilient & Balanced Portfolio

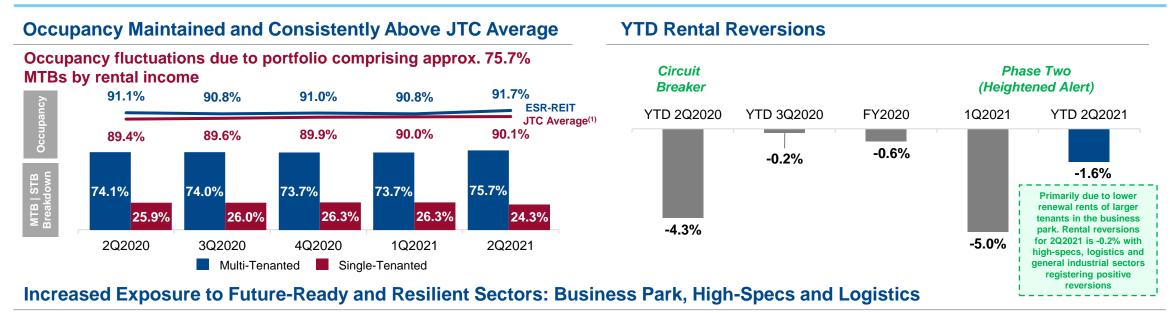


Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial

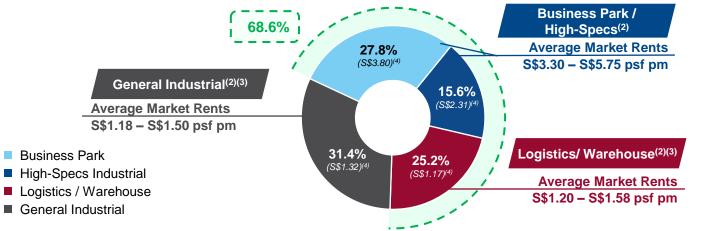
Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

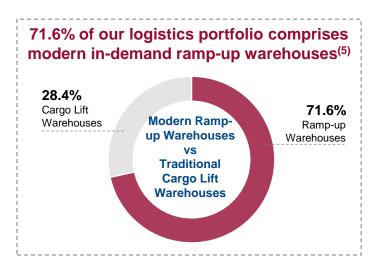


Diversified Portfolio Underpinned by Strong Fundamentals



Well-diversified portfolio across sub-sectors with over 360 tenants









Proactive Lease Management

- During 1H2021, a total of 1.08 million sqft of leases were secured:
 - New leases: 500,600 sqft (46.1%), primarily attributed to business park and general industrial segments
 - Renewal leases: 585,600 sqft (53.6%)
- Leasing momentum has increased with new leases accounting for a larger proportion of total leases secured
- Rental reversion was -0.2% for 2Q2021 with YTD rental reversion at -1.6% primarily due to renewals of certain large tenants in the business park segment with high-specs, logistics and general industrial sectors registering positive rental reversions
- Rental income contributed by the top 10 tenants decreased from 31.0% (as at 31 Mar 2021) to 29.4% (as at 30 Jun 2021), reducing tenant concentration risks

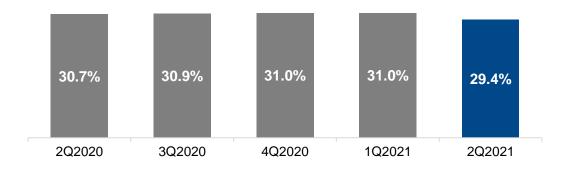
Total Leases in 1H2021 (by GFA)

Renewed and secured new leases of approximately ~1.08 million sqft in 1H2021



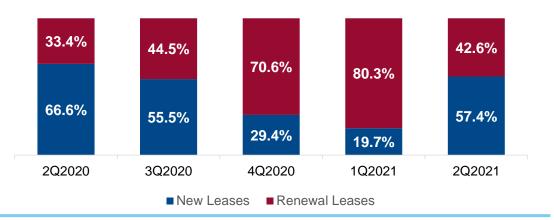
Top 10 Tenant Concentration Risk

Top 10 tenants account for 29.4% of rental income (as at 30 Jun 2021)



Leases Committed by Type

More new leases secured in 2Q2021





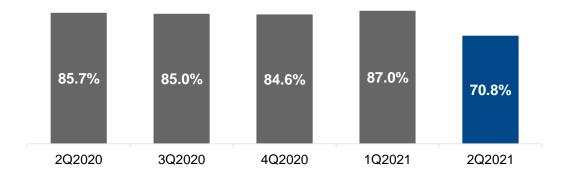


Well Staggered Portfolio Expiry Profile

- Approximately 868,900 sqft was due to expire in 2Q2021. Retention rate of 70.8% was achieved during the quarter with YTD retention rate of 73.7%.
- WALE remains stable at 2.8 years
- 10.4% of leases are expiring in 2H2021, of which about 7.1% of total leases are under documentation and negotiations to secure early commitments ahead of expiry
- Majority of leasing interest received from technology, media,
 e-commerce and general warehousing sectors

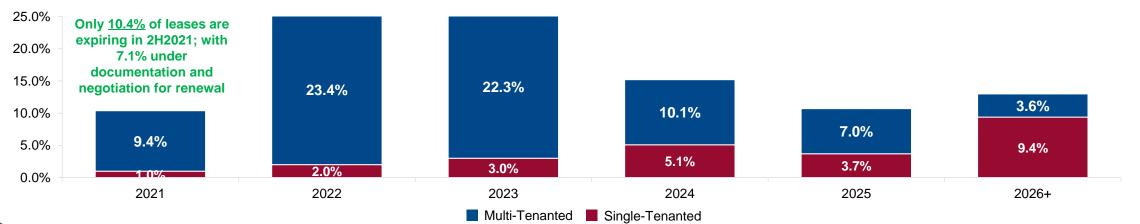
YTD Tenant Retention Rate

Retention rate of 70.8% was achieved during the quarter with YTD retention rate of 73.7%.



Weighted Average Lease Expiry (WALE) by Rental Income

Well Staggered WALE at 2.8 years

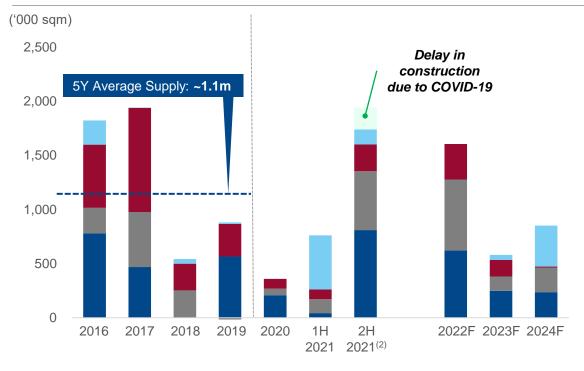




1 Singapore Industrial Market Outlook

- 1 Rental and price index of industrial space in 2Q2021 recorded slight improvements, overall occupancy rate increased slightly by 0.1% to 90.1%⁽¹⁾
 - Rental and price increased by 0.6% and 1.8% respectively compared to the previous quarter ⁽¹⁾
 - Delays in completion have started to ease. While 1.7 million sqm of industrial space was originally expected to be completed in 1H2021, actual completions were about 1.5 million sqm
- The industrial leasing market is expected to see some improvements in line with the external economic environment recovery although looming threats from recurring waves of the pandemic continues to undermine any recovery
- Manufacturing and electronics sectors are expected to expand and drive demand for logistics and high-specs space
 - Increased demand in e-commerce and last-mile logistics and storage of essential goods
 - Semi-conductor demand from automotive and 5G markets will spur manufacturing sector

Net Supply of Industrial Space(1)



- ■Single-user Factory ■Multiple-user Factory ■Warehouse ■Business Park
- As at 30 May 2021, ~1.7 million sqm of new industrial stock was forecast to complete in 1H2021 but actual completions in 1H2021 were only about 1.5 million sqm due to the impact of COVID-19 measures on construction activities
- Consequently, the remaining 0.2 million sqm of industrial stock is expected in the next two quarters



2 Diversified Tenant Network



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial

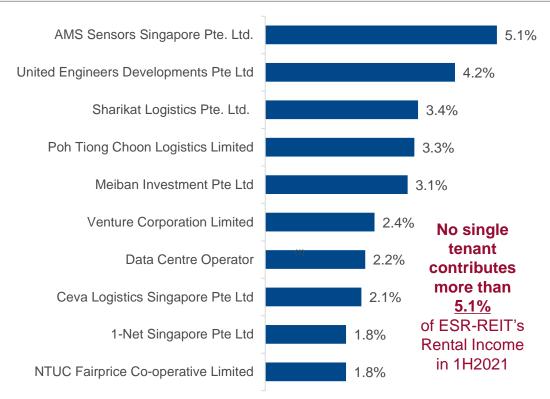
Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

2

Reduced Tenant Concentration Risk and Well-Diversified Trade Mix

Top 10 Tenants

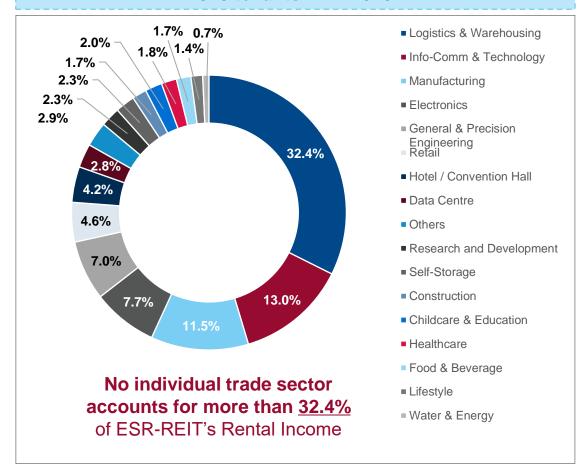
Remains stable accounting for 29.4% of Rental Income and 25.2% by NLA in 1H2021



Top 10 tenants consist of industrialists in "new economy" sectors of high-valued manufacturing, logistics and data-centers

Breakdown by Trade Sectors

Portfolio of <u>360</u> diverse tenants in 1H2021 increased against 343 tenants in 1H2020





3 Prudent Capital Management



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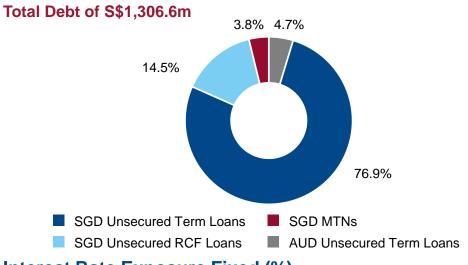
3

Key Capital Management Indicators

- Completed S\$149.6 million equity fund raising via a Private Placement and Preferential Offering
 - Successfully raised S\$100 million via a Private Placement on 6 May
 2021 which was 3.4x subscribed with upsize option exercised
 - Preferential offering was 3.6x subscribed to raise S\$49.6 million
- Debt to Total Assets (Gearing) is **42.9%** and **41.3% on a** *pro forma* basis⁽¹⁾
- 75.0% fixed interest rate exposure for 2.1 years
- All-in Cost of Debt reduced to 3.24% p.a.
- Portfolio remains 100.0% unencumbered

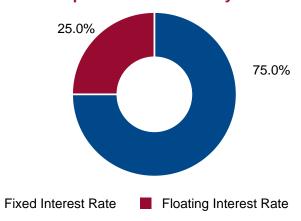
	As at 30 Jun 2021	As at 31 Dec 2020
Total Gross Debt (S\$ million)	1,306.6	1,186.0
Debt to Total Assets (%) (2)	42.9/41.3 (1)	41.6
Weighted Average All-in Cost of Debt (%) p.a.	3.24	3.54
Weighted Average Debt Expiry ("WADE") (years)	2.6	2.2
Interest Coverage Ratio ("ICR") (times)	3.9	3.5
MAS ICR (times) (3)	2.8	2.6
Interest Rate Exposure Fixed (%)	75.0	89.0
Weighted Average Fixed Debt Expiry ("WAFDE") (years)	2.1	2.0
Proportion of Unencumbered Investment Properties (%) (4)	100.0	100.0
Debt Headroom (S\$ million) (5)	463.2	507.7
Undrawn Available Committed Facilities (S\$ million)	78.1	119.0

Breakdown of Debt



Interest Rate Exposure Fixed (%)

75.0% of interest rate exposure fixed for 2.1 years



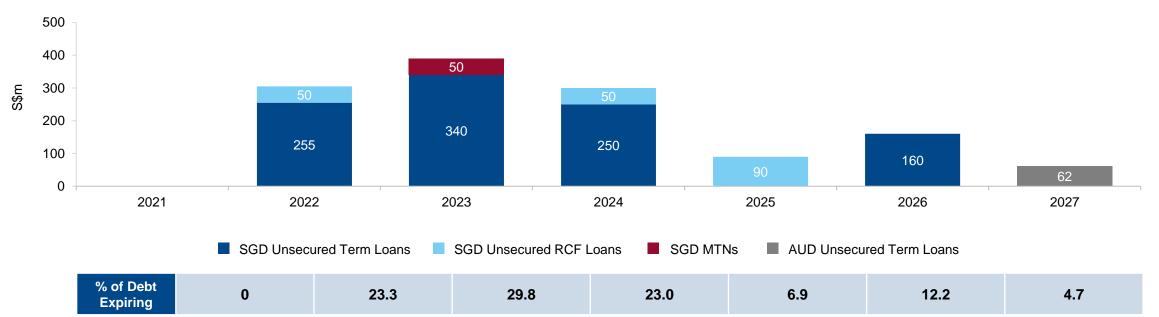


3

Well-Staggered Debt Maturity Profile

- WADE⁽¹⁾ as at 30 June 2021 was 2.6 years
- No refinancing requirements in FY2021 successfully refinanced all expiring debt due in FY2021 ahead of expiry
- ESR-REIT remains well-supported by 11 lending banks on a 100% unsecured basis
- The Manager has proactively started to look at early refinancing options for debt expiring in FY2022 and may consider tapping the bond market if the terms are reasonably attractive

Debt Maturity Profile (as at 30 June 2021)





Successful Capital Raisings

We have successfully tapped into new pools of capital and broadened our banking relationships

2018

Mar 2018

 S\$142m Preferential Offering **RHB**♦

Oct 2018

 S\$700m Committed **Unsecured Loan Facility** for merger with Viva Industrial Trust

> HSBC (X) Maybank **RHB #**UOB

S\$100m Committed **Unsecured Loan Facility** for acquisition of 15 **Greenwich Drive** BNP PARIBAS

2019

Mar 2019

 S\$155m Committed **Unsecured Loan Facility** for refinancing



May 2019

 S\$150m Committed **Unsecured Loan Facility** for refinancing



Jun 2019

S\$100m Private Placement



Oct 2019

 S\$50m Preferential Offering

2020

Feb 2020

S\$200m Committed **Unsecured Loan Facility** for refinancing and working capital requirements





Jul 2020

 S\$460m Committed **Unsecured Loan Facility** for potential merger with Sabana REIT(1)





2021

Mar 2021

 S\$320m Committed **Unsecured Loan Facility** for refinancing and working capital requirements

HSBC (X)

Maybank

#UOB

RHB+

Jun 2021

S\$100m Private Placement

₩DBS citi

July 2021

 S\$125m Fixed Rate Notes at 2.6%

OCBC Bank

Aug 2021

 S\$49.6m Preferential Offering

RHB



4 Active Asset Management



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial

Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

1H2021 Leasing Update: About 1.08 mil sqft Renewed and Newly Leased

Selected new tenants secured during 1H2021:



General Industrial

(B)

General Industrial

AF Global Logistics

(C)

High-Specs Industrial

XP Power Limited

Name of Tenant



EGIS Nanotech Pte. Ltd.





Location 8 Tuas South Lane 8 Tuas South Lane 19 Tai Seng Avenue

Description

A fabric innovation company providing nanotechnology-infused textile to the apparel, medical and industrial markets, the leased area is for the storage of face mask and Personal Protection Equipment.

AF Global Logistics is a freight forwarding company based in Singapore, specializing in the providence of air-freight, sea-freight, transportation and warehousing services.

XP Power is committed to being a leading provider of power solutions, including AC-DC power supplies, DC-DC converters, high voltage power supplies and RF power supplies across 32 sales offices throughout Europe, North America and Asia.

Commencement Date	August 2021	3 April 2022
Lease 16 July 2021 1	August 2021 1	5 April 2022
NLA (sqft) 52,000	51,000	25,600
Trade Sector Logistics & Warehouse Logist	tics & Warehouse	Electronics



High quality tenants across various trade sectors improves tenant diversification and mix

4

Portfolio Rejuvenation: AEI Update: 19 Tai Seng Avenue ("19TS")

Rejuvenation works on track to obtain temporary occupation permit ("TOP") in 3Q2021, secured >63.0%

committed occupancy



The AEI of 19TS reflects our focus to unlock value within our existing portfolio to bolster our recurring income

Details of the AEI

- The building façade is undergoing a modern facelift with significant enhancements to its infrastructure, including:
 - ✓ Major refurbishment of the main lobby, drop-off area and passenger lift lobbies to improve accessibility and user experience
 - ✓ M&E enhancements planned for the sprinkler, CCTV and air-conditioning systems to cater for a greater variety of high-tech tenants
- Total capex of ~S\$7.65 million is expected to generate an estimated yield-oncost of 7%-9%
- Secured over 63% committed occupancy ahead of upcoming TOP

AEI will rejuvenate and reposition 19TS as a high-specs development to attract and retain quality tenants of tomorrow







Portfolio Rejuvenation:

Upcoming AEIs of Two High-Specs Properties

Asset enhancement works planned for 16 Tai Seng Street and 7000 Ang Mo Kio Ave 5

- The AEIs reflect the Manager's commitment to seek organic growth continuously by active asset management to unlock value⁽¹⁾
- Development of un-utilised plot ratio for high-specifications assets will enhance ESR-REIT's portfolio to ensure that they remain relevant to the needs and demands of industrialists in the manufacturing and data centre sectors



		A
7000 Ang Mo Kio Ave 5 ("7	000 AMK")	

Location	16 Tai Seng Street, Singapore 534138		
Estimated Costs	Approximately S\$25.9m		
Description	 Maximising the plot ratio by adding an additional floor to increase GFA by approximately 29,000 square feet ("sq ft") or 13.8% Redesigning and repositioning works to the façade, drop-off point, lift lobbies, lifts, the external linkway to the Mass Rapid Transit station 		



7000 Ang Mo Kio Avenue 5, Singapore 569877 Approximately S\$53.3m⁽²⁾

- In view of the current demand for quality high-specifications spaces from the advance manufacturing and electronics sector, the Manager intends to proceed with the previously announced AEI to 7000 AMK on a multi-tenanted basis to create approximately 265,000 sqft of additional GFA
- New design to allow for flexibility and specifications that are suitable for potential data centre tenants
- Post-AEI, there will be approximately 230,000 sqft of unutilised GFA remaining





Portfolio Optimisation: Divestment of Three Non-Core Properties

Divested at 5.0% premium to the total fair value of the properties

Divested at 7.8% premium to fair value







	11 Serangoon North Avenue 5	3C Toh Guan Road East	45 Changi South Avenue 2
Asset Type	General Industrial	Logistics & Warehouse	General Industrial
Lease Type	Multi-Tenanted		
Gross Floor Area	146,619 sqft	192,864 sqft	73,684
Valuation (as at 31 December 2020)	S\$20.0 million	S\$30.5 million	S\$10.3 million
Sale Consideration ⁽¹⁾	S\$53.0 million		\$11.1 million
Remaining Term of Lease ⁽²⁾	35.8 years	29.6 years	34.7 years
Acquisition Date	25 Jul 2006	30 Jan 2012	25 Jul 2006



5 Experienced Management Team



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Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

Experienced Management Team

Experienced Professionals with Proven Track Record and Real Estate Expertise

Board of Directors

Stefanie Yuen Thio Independent Chairperson

> Leong Horn Kee Independent Non-Executive Director

Ooi Eng Peng

Non-Executive Deputy Chairman

Khor Un-Hun Independent Non-Executive Director **Adrian Chui**

CEO and Executive Director

Ronald Lim
Independent NonExecutive Director

Wilson Ang

Non-Executive Director

Jeffrey Perlman
Non-Executive Director

Tong Jinquan

Non-Executive Director

Philip Pearce
Non-Executive Director

Management Team



Adrian Chui
CEO and Executive Director



Lawrence ChanChief Financial Officer



Nancy Tan Head of Real Estate



Charlene-Jayne Chang Head of Capital Markets and Investor Relations



Loy York Ying Head of Compliance and Risk Management

The management of ESR-REIT has collective experience of more than 60 years in the real estate and financial services industries



6 Strategy
Supported by
Strong &
Committed
Sponsor



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6

Our Long-Term Strategy

Our three-pronged strategy focuses on optimising Unitholder returns while reducing risks





Organic Growth

- AEIs to unlock value and attract high-valued tenants
- Proactive asset management to optimise investor returns
- Divest non-core assets and redeploy to higher valueadding properties
- Enhance tenant base by leveraging Sponsor networks



Acquisition and Development Growth

- Yield-accretive, scalable, value-enhancing acquisition opportunities in Singapore
- Potential pipeline of overseas assets from ESR
- Exploring opportunities to participate in development projects, either individually or in JV with ESR



Capital Management

- 100% unencumbered
- Well-staggered debt maturity profile
- Diversify funding sources into alternative pools of capital
- Broaden and strengthen banking relationships





Supported by Committed Sponsor ESR Group

ESR-REIT remains well-supported and can benefit from ESR Group's operating platform, footprint, pipeline and network to create a leading Pan-Asian industrial REIT

ESR Group's Operating Platform and Capabilities

Largest APAC focused logistics real estate platform ~US\$36.3bn AuM(1)

Largest
development
pipeline in APAC
Over 22.6mil sq
m GFA⁽¹⁾

Listed on HKEx with >US\$9.6bn
Market Cap(1)

Strong Demonstrated Support of ESR-REIT

- Since its entry as the sponsor of ESR-REIT in 2017, the ESR Group has transformed ESR-REIT into a large developer-backed S-REIT
 - ✓ Doubled ESR-REIT's portfolio GFA
 - √ Rejuvenated portfolio to be focused on higher segment of the industrial value chain, including High-Specs assets
- As the Sponsor, ESR Group has provided strong capital support and financial commitment to ESR-REIT via backstop in preferential offerings and acquisition of Viva Industrial Trust Management Pte. Ltd. to facilitate merger of ESR-REIT with Viva Industrial Trust

ESR Group's Regional Presence





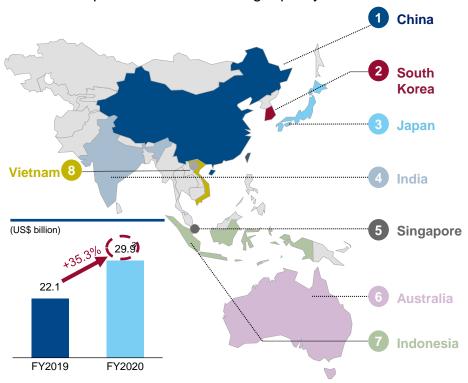
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ESR Cayman: Strong Developer Sponsor

#1 APAC Focused Logistics Real Estate Platform with Top Positions in Its Respective Markets

ESR has over 20.1 million sqm GFA in operation and under development¹ and a further c.7.2 million sqm GFA of development pipeline with MOUs²

signed across top tier markets with a high quality tenant base



1. China Platform

- #1 e-commerce landlord4
- #1 development pipelines⁵
- #2 largest portfolio of logistic properties6

2. South Korea Platform

- #1 largest owner of logistics stock7
- **#1** development pipeline in the Seoul Metropolitan Area⁷
- 1st publicly listed institutional quality logistics asset focused REIT in Korea

3. Japan Platform

- #1 development pipeline in the Greater Tokyo and Greater Osaka regions⁷
- US\$1.7 billion of development starts in FY2020

4. India Platform

- Quickly emerged as one of the leading logistics developers in India
- Established **US\$750 million** JV with GIC to be seeded with a ~2.2 million sq ft build-to-core asset
- 2 million sqm GFA in development pipeline⁸

5. Singapore Platform

#1 non-Temasek affiliated industrial REIT platform⁹ of 75 properties¹⁰

6. Australia Platform

- US\$3.4 billion of AUM with a development pipeline of US\$694 million
- Largest shareholder of Centuria¹¹ (AUM: A\$10.2 billion)

Notes:

- Consisting of approximately 11.8 million sqm of GFA of completed properties, approximately 4.6 million sqm of
 GFA of properties under construction and approximately 3.7 million sqm of GFA to be built on land held for future
 (7)
 development as of 31 December 2020
 (8)
- (2) MOUs as of January 2021
- (3) As of 31 December 2020
- (4) In terms of proportion of total area occupied in China in comparison to only GLP as of September 2017 when GLP was privatised
- 5) In Greater Shanghai, Greater Beijing and Greater Guangzhou from 2020 to 2021

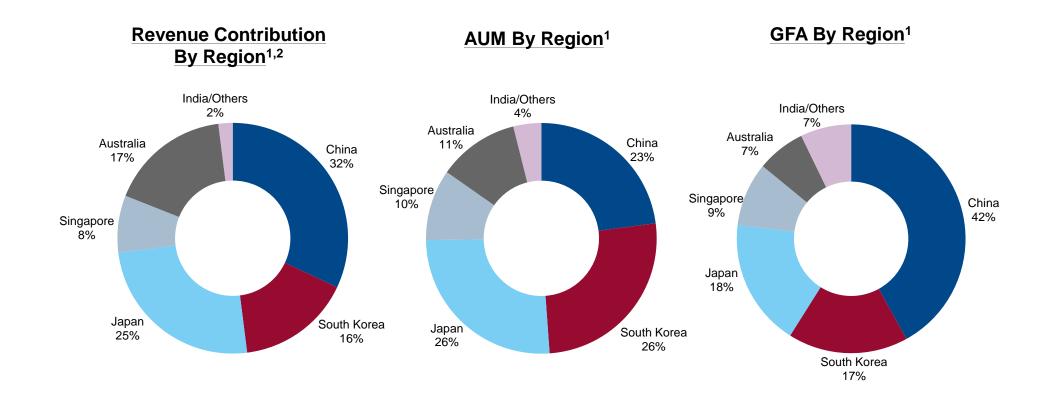
- As of 4Q 2019, in Greater Shanghai, Greater Beijing and Greater Guangzhou as measured by GFA By GFA from 2019 to 2020
- Development pipeline including MOU as of 30 January 2021
- In terms of number of assets
- (10) Including 57 properties in ESR REIT and 18 properties in Sabana REIT as of 31 December 2020
- (11) 17% stake in Centuria as of 31 December 2020



Source: ESR Cayman Company filings and company presentations.

6

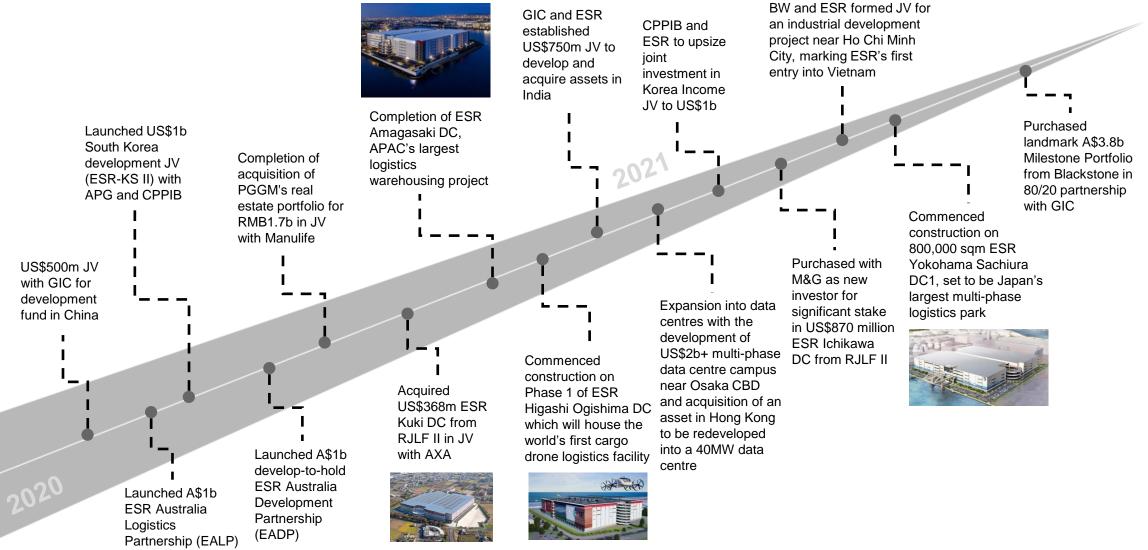
Strategically Diversified In 7 Key APAC Markets Resilient to market changes and disruptions







Strategic Achievements in 2020 and YTD⁽¹⁾ 2021







Supported by a Network of Quality Tenants

Landlord of E-commerce companies in China⁽¹⁾

90% Portfolio Occupancy⁽²⁾

4.2 Well-staggered portfolio WALE by leased area

40% Revenue contributed by top 10 tenants(3)

Lease Profile by End User Industry(4)

E-commerce companies and 3PL providers

64% of leased area

Other tenants include:



Cold-chain logistics providers



Manufacturers



Brick-and-mortar retailers



Others

Portfolio Top 10 Tenants By Income(%)(3,5)



ESR is a major e-commerce landlord in China and across other key markets in Asia



Conclusion



Stabilised Portfolio Provides Strong Platform to Pursue Growth

- Larger, diversified portfolio across four asset sub-sectors and tenant trade sectors
- Portfolio resilience underpinned by stable and improving portfolio operations metrics
- Provides a strong platform for ESR-REIT to pursue growth
 - Overseas acquisitions: Pivoting towards logistics assets given Sponsor's visible pipeline of assets
 - AEIs: Rejuvenates and improves portfolio quality to remain relevant to industrialists



Strengthen Portfolio Quality through Proactive Asset & Lease Management

- Leasing remains relatively stable with a total of ~1.08 million sqft of space leased and renewed during 1H2021. The tightening
 of restrictions from Phase 2 (Heightened Alert) impacted leasing activity in 2Q2021
- Leasing demand in technology, media, e-commerce and general warehousing sectors accounts for the steady YTD retention rate of 73.7% for 1H2021



Prudent Capital Management

- Reduced risks to capital structure with a well-staggered debt maturity profile with a weighted average debt expiry of 2.6 years
- Improved WAFDE⁽²⁾ with 75.0% fixed interest rate exposure for 2.1 years
- All-In cost of debt further reduced from 3.54% p.a. as at 31 Dec 2020 to 3.24% p.a. as at 30 June 2021
- Successfully refinanced all expiring debt due in FY2021 ahead of expiry
- Proactively started to look at early refinancing options for debt expiring in FY2022 and may consider tapping the bond market if the terms are reasonably attractive



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Appendix



Top: ESR BizPark @ Changi (formerly UE BizHub East) | Business Park

Second: 7000 Ang Mo Kio Avenue 5 | High-Specs Industrial Bottom: 30 Marsiling Industrial Estate Road 8 | High-Specs Industrial

Summary of Financial Results

	1H2021 (S\$ million)	1H2020 (S\$ million)	+/(-) (%)
Gross Revenue ⁽¹⁾	119.8	113.8	5.4
Net Property Income ("NPI")(1)(2)	87.0	80.2	8.4
Amount available for distribution to Unitholders ⁽³⁾	56.8	47.8	18.7
Applicable number of units for calculation of DPU (million)	3,653.6	3,519.4	3.8
Distribution per Unit ("DPU") (cents)	1.554	1.359	14.3

Notes:

- (1) Higher gross revenue and NPI mainly attributed to the absence of provision for COVID-19 rental rebates to tenants in 1H2021 (1H2020: S\$4.6 million).
- (2) Lower property expenses also contributed to the higher NPI. Lower property expenses incurred in 1H2021 was mainly due to (i) lower utilities expenses arising from lower contracted electricity rates at certain properties, as well as reduction in electricity consumption for common areas of the properties; and (ii) lower maintenance costs in relation to safe management measures at the properties following the gradual relaxation of the safe management requirements.
- (3) Includes management fees payable to the Manager and the Property Manager in ESR-REIT units of S\$4.3 million for 1H2021 (1H2020: S\$4.4 million).



Financial Position

	As at 30 Jun 2021 (S\$ million)	As at 31 Dec 2020 (S\$ million)
Investment Properties (1)	2,976.5	2,889.3
Investment Properties Held for Divestment (2)	52.6	-
Investment at fair value through profit and loss (3)	61.5	-
Right-of-use of Leasehold Land (FRS 116)	233.8	229.8
Other Assets	68.2	68.3
Total Assets	3,392.6	3,187.4
Total Borrowings (net of debt transaction costs)	1,296.8	1,178.6
Lease Liabilities for Leasehold Land (FRS 116)	233.8	229.8
Non-controlling Interest	60.3	60.3
Other Liabilities	108.3	120.6
Total Liabilities	1,699.2	1,589.3
Net Assets Attributable to:		
- Perpetual Securities Holders	151.1	151.1
- Unitholders	1,542.3	1,447.0
No. of Units (million)	3,877.2	3,576.4
NAV Per Unit (cents)	39.8	40.5



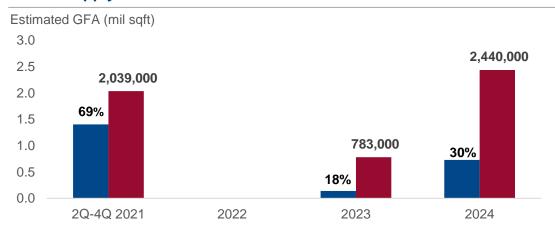
Real Estate Portfolio Statistics

	As at 30 Jun 2021	As at 31 Dec 2020	As at 30 Jun 2020
Number of Properties	58	57	57
Valuation (S\$ million) ⁽¹⁾	3,233.0	3,113.4	3,117.1
GFA (million sqft)	15.6	15.1	15.1
NLA (million sqft)	14.0	13.4	13.4
Weighted Average Lease Expiry ("WALE") (years)	2.8	3.0	3.4
Weighted Average Land Lease Expiry (years)(2)	31.0	31.6	31.9
Occupancy (%)	91.7 ⁽³⁾	91.0	91.1
Number of Tenants	360	343	343
Security Deposit (months)	5.3	5.4	5.5

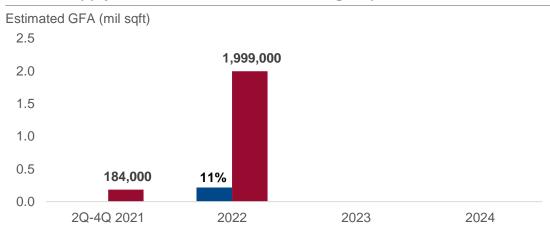


Future Supply and Pre-Commitment⁽¹⁾ Status 2Q2021 to 2024

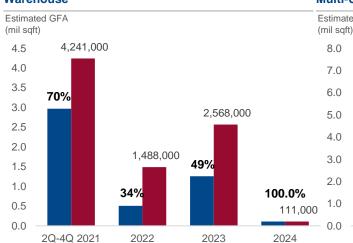
Future Supply and Pre-Commitments for Business Park



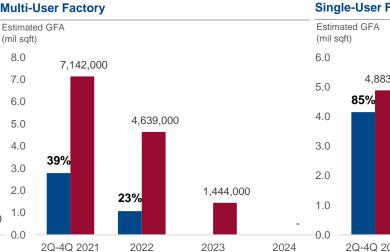
Future Supply and Pre-Commitments for High-Specs Industrial



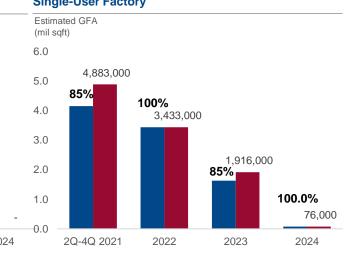
Future Supply and Pre-Commitments for Warehouse



Future Supply and Pre-Commitments for Multi-User Factory



Future Supply and Pre-Commitments for Single-User Factory





Source: JTC, CBRE.

Note: (1) Pre-commitment data as of 31 May 2021. Multi-user factory includes developments for strata sales and does not include high-specs subsector data.

Pre-Committed Future Supply

ESR-REIT Portfolio Details

Business Park



Business Park

Business Park Asset type Fair Value S\$32.0m Term of lease 60.0 years Remaining land lease 35.1 years 69.258 NLA (sqft) Lease type Master Lease

ESR BizPark @ **Chai Chee**

Business Park Asset type Fair Value S\$280.4m Term of lease 60.0/43.0 years Remaining land lease 9.8/9.7 years 1.134.988 NLA (sqft) Multi-Tenanted Lease type



Changi

Asset type	Business Park
Fair Value	S\$545.7m
Term of lease	60.0 years
Remaining land lease	46.6 years
NLA (sqft)	658,697
Lease type	Multi-Tenanted

High-Specs Industrial

High-Specs Industrial

S\$46.7m

60.0 years

28.4 years

Multi-Tenanted

187.055

High-Specs Industrial

Asset type

Fair Value

NLA (sqft)

Asset type

Fair Value

NLA (sqft)

Lease type

Term of lease

Remaining land lease

Term of lease

Remaining land lease



High-Specs Industrial Asset type Fair Value S\$28.5m Term of lease 99.0 years Remaining land lease 41.0 years NLA (sqft) 67,667 Lease type

Multi-Tenanted

11 Chang Charn Road



Fair Value S\$37.6m Term of lease 60.0 years Remaining land lease 29.3 years NLA (sqft) 165,268 Multi-Tenanted Lease type

Asset type

Term of lease

NLA (sqft)

Remaining land lease

12 Ang Mo Kio Street 65



Barat

High-Specs Industrial Asset type Fair Value S\$58.6m Term of lease 60.0 years Remaining land lease 46.0 years NLA (saft) 182,353 Lease type Multi-Tenanted

21/23 Ubi

Road 1

High-Specs Industrial Asset type Fair Value S\$36.4m Term of lease 60.0 years Remaining land lease 35.6 years 148.301 NLA (sqft) Lease type Multi-Tenanted

High-Specs Industrial

S\$28.5m

99.0 years

35.5 years

Multi-Tenanted

General Industrial

S\$50.9m

60.0 years

46.7 years

Multi-Tenanted

101,175

73.745

Asset type Fair Value Lease type

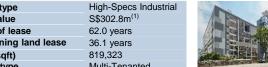
30 Marsiling **Industrial Estate** Road 8

16 Tai Seng Street

7000 Ang Mo Kio

Ave 5

Asset type Fair Value S\$302.8m(1) Term of lease 62.0 years Remaining land lease 36.1 years 819.323 NLA (sqft) Multi-Tenanted



19 Tai Seng Avenue



Logistics & Warehouse



1 Third / 4

Fourth Lok Yang

Rd

Asset type Logistics & Warehouse
Fair Value S\$10.4m
Term of lease 30.0 years
Remaining land lease 10.5 years
NLA (sqft) 114,111
Lease type Master Lease



Asset type	Logistics & Warehouse
Fair Value	S\$96.4m
Term of lease	30.0 years
Remaining land lease	22.3 years
NLA (sqft)	324,166
Lease type	Master Lease



Ave 2

Asset type Logistics & Warehouse
Fair Value S\$12.2m
Term of lease 60.0 years
Remaining land lease 33.3 years
NLA (sqft) 72,998
Lease type Master Lease

6 Chin Bee Ave

Asset type	Logistics & Warehouse
Fair Value	S\$41.4m
Term of lease	30.0 years
Remaining land lease	15.6 years
NLA (sqft)	281,101
Logeo typo	Mactor Loaco

160 Kallang Way

Asset type Logistics & Warehouse
Fair Value S\$25.1m
Term of lease 60.0 years
Remaining land lease 11.6 years
NLA (sqft) 322,604
Lease type Master Lease



Asset type Logistics & Warehouse
Fair Value \$\$96.3m
Term of lease 60.0 years
Remaining land lease 30.0 years
NLA (sqft) 645,534
Lease type Multi-Tenanted

30 Pioneer Road



Asset type	Logistics & Warehous
Fair Value	S\$31.7m
Term of lease	60.0 years
Remaining land lease	29.6 years
NLA (sqft)	173,102
Lease type	Multi-Tenanted



4/6 Clementi

Loop

Asset type	Logistics & Warehouse
Fair Value	S\$39.4m
Term of lease	60.0 years
Remaining land lease	32.3 years
NLA (sqft)	247,793
Lease type	Multi-Tenanted
	Fair Value Term of lease Remaining land lease NLA (sqft)



15 Greenwich

Drive

Asset type Logistics & Warehouse
Fair Value S\$96.3m
Term of lease 30.0 years
Remaining land lease 20.5 years
NLA (sqft) 453,006
Lease type Multi-Tenanted

3C Toh Guan Road East



Asset type	Logistics & Warehouse
Fair Value	S\$85.7m
Term of lease	42.0 years
Remaining land lease	16.2 years
NLA (sqft)	713,383
Lease type	Multi-Tenanted



Asset type Logistics & Warehouse
Fair Value S\$224.1m
Term of lease 24.3 years
Remaining land lease 24 years
NLA (sqft) 1,009,578
Lease type Master Lease



 Asset type
 Logistics & Warehouse

 Fair Value
 \$\$119.6m(2)

 Term of lease
 30.0/14.0 years

 Remaining land lease
 28.9 years

 NLA (sqft)
 530,551

 Lease type
 Multi-Tenanted

24 Jurong Port Road

48 Pandan Road

46A Tanjong Penjuru



General Industrial



Asset type General Industrial
Fair Value S\$22.4m
Term of lease 60.0/60.0 years
Remaining land lease 39.7/44.4 years
NLA (sqft) 125,870
Lease type Master Lease

Asset type General Industrial
Fair Value \$\$36.7m
Term of lease 60.0 years
Remaining land lease 37.5 years
NLA (sqft) 217,351
Lease type Master Lease



Asset type General Industrial
Fair Value S\$43.0m
Term of lease 60.0 years
Remaining land lease 37.9 years
NLA (sqft) 315,522
Lease type Master Lease

1/2 Changi North Street 2

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Asset type General Industrial
Fair Value \$\$13.9m
Term of lease
Remaining land lease
NLA (sqft) 87,201
Lease type General Industrial
\$\$13.9m
29.5 years
16.3 years
87,201
Multi-Tenanted

2 Tuas South Ave 2



Asset type General Industrial
Fair Value S\$104.2m
Term of lease 46.0 years
Remaining land lease 32.8 years
NLA (sqft) 739,814
Lease type Multi-Tenanted

Ave 4

Asset type General Industrial
Fair Value S\$10.0m
Term of lease 60.0 years
Remaining land lease 37.1 years
NLA (sqft) 71,581
Lease type Master Lease

5/7 Gul Street 1



Asset type General Industrial
Fair Value S\$17.4m
Term of lease 60.0 years
Remaining land lease 34.3 years
NLA (sqft) 96,625
Lease type Master Lease

8 Tuas South Lane



Asset type General Industrial
Fair Value S\$87.3m
Term of lease 60.0/51.0 years
Remaining land lease 34.2 years
NLA (sqft) 253,058
Lease type Master Lease

9 Tuas View Crescent



Asset type General Industrial
Fair Value \$\$51.5m

Term of lease 60.0 years
Remaining land lease 7.9 years

NLA (sqft) 348,103
Lease type Multi-Tenanted

11 Woodlands Walk



Asset type General Industrial
Fair Value S\$20.8m
Term of lease 60.0 years
Remaining land lease 35.8 years
NLA (sqft) 112,033
Lease type Multi-Tenanted

11 Ubi Road 1



13 Jalan

Terusan

Asset type General Industrial
Fair Value S\$25.0m
Term of lease 28.0 years
Remaining land lease 13.7 years
NLA (sqft) 229,984
Lease type Multi-Tenanted

11 Lor 3 Toa Payoh



21B Senoko

Loop

Asset type General Industrial
Fair Value S\$27.5m
Term of lease 60.0 years
Remaining land lease 31.6 years
NLA (sqft) 195,823
Lease type Master Lease

11 Serangoon North Ave 5



22 Chin Bee

Drive

Asset type General Industrial
Fair Value S\$14.3m
Term of lease 30.0 years
Remaining land lease 14.2 years
NLA (sqft) 120,653
Lease type Master Lease

Asset type General Industrial
Fair Value S\$16.4m
Term of lease 58.0 years
Remaining land lease 45.6 years
NLA (sqft) 76,003
Lease type Master Lease

eral Industrial
6.4m
years
years
03
ter Lease

Asset type General Industrial
Fair Value S\$13.6m
Term of lease 60.0 years
Remaining land lease 18.5 years
NLA (sqft) 159,338
Lease type Master Lease

25 Pioneer Crescent

28 Senoko Drive



Source: Company filings. As at 30 June 2021.

General Industrial



Asset type General Industrial Fair Value S\$17.3m 60.0 years Term of lease Remaining land lease 34.3 years NLA (sqft) 131,859 Master Lease Lease type

	F
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29 Tai Seng	L

Asset type General Industrial Fair Value S\$35.5m Term of lease 60.0 years Remaining land lease 45.9 years NLA (sqft) 85,070 Master Lease Lease type



Asset type General Industrial Fair Value S\$30.5m Term of lease 32.0 years Remaining land lease 17.9 years NLA (sqft) 119,577 Lease type Multi-Tenanted

28 Woodlands Loop



Asset type General Industrial S\$58.4m Fair Value Term of lease 60.0 years Remaining land lease 34.1 years NLA (sqft) 286,515 Lease type Multi-Tenanted

Street

Asset type General Industrial Fair Value S\$13.2m Term of lease 60.0 years Remaining land lease 33.7 years NLA (sqft) 59,697 Master Lease

30 Teban **Gardens Crescent**



Asset type General Industrial Fair Value S\$12.1m Term of lease 60.0 years Remaining land lease 32.8 years NLA (sqft) 75,579 Master Lease

30 Toh Guan Road



General Industrial Asset type Fair Value S\$17.4m Term of lease 30.0 years Remaining land lease 16.6 years NLA (sqft) 122,836 Lease type Master Lease

31 Changi South Ave 2

General Industrial Asset type Fair Value S\$10.3m Term of lease 60.0 years Remaining land lease 34.2 years NLA (sqft) 64,215 Lease type Multi-Tenanted

31 Tuas Ave 11



General Industrial Asset type Fair Value S\$22.0m Term of lease 60.0 years Remaining land lease 35.0 years NLA (sqft) 117,113 Lease type Multi-Tenanted

43 Tuas View Circuit



Asset type General Industrial Fair Value S\$4.1m Term of lease 30.0 years Remaining land lease 13.7 years NLA (sqft) 44,675 Master Lease

45 Changi South Avenue 2



70 Seletar

Aerospace View

General Industrial Asset type Fair Value S\$7.3m Term of lease 30.0 years Remaining land lease 20.3 years NLA (sqft) 53,729 Lease type Master Lease

General Industrial

54 Serangoon North Ave 4



Asset type General Industrial Fair Value S\$10.7m Term of lease 60.0 years Remaining land lease 38.6 years NLA (sqft) 67,942 Lease type Master Lease

60 Tuas South Street 1



General Industrial Asset type Fair Value S\$28.0m 60.0 years Term of lease Remaining land lease 45.1 years NLA (sqft) 107,567 Lease type Master Lease

Asset type

Fair Value S\$39.9m 60.0 years Term of lease Remaining land lease 33.5 years NLA (sqft) 237,229 Lease type Multi-Tenanted

79 Tuas South

Street 5

General Industrial Asset type Fair Value S\$36.6m 58.0 years Term of lease Remaining land lease 33.7 years NLA (sqft) 215,970 Lease type Multi-Tenanted

81 Tuas Bay Drive



120 Pioneer Road



Source: Company filings. As at 30 June 2021.

General Industrial



Asset type General Industrial
Fair Value S\$11.7m
Term of lease 60.0 years
Remaining land lease 30.9 years
NLA (sqft) 92,849
Lease type Multi-Tenanted

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1					-	ľ

Asset type General Industrial
Fair Value S\$15.3m
Term of lease 60.0 years
Remaining land lease 30.4 years
NLA (sqft) 91,945
Lease type Multi-Tenanted



136 Joo Seng

Road

Asset type General Industrial
Fair Value S\$12.6m
Term of lease 60.0 years
Remaining land lease 29.3 years
NLA (sqft) 78,189
Lease type Multi-Tenanted

128 Joo Seng Road



 Asset type
 General Industrial

 Fair Value
 \$\$13.8m

 Term of lease
 27.0 years

 Remaining land lease
 19.3 years

 NLA (sqft)
 80,203

 Lease type
 Master Lease

130 Joo Seng Road



Asset type General Industrial
Fair Value S\$25.6m
Term of lease 59.0/60.0 years
Remaining land lease 32.9/32.4 years
NLA (sqft) 200,217
Lease type Multi-Tenanted

160A Gul Circle 511/513 Yishun Industrial Park A



Important Notice

This material shall be read in conjunction with ESR-REIT's results announcements for the half year ended 30 June 2021.

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The value of units in ESR-REIT ("Units") and the income derived from them may fall as well as rise. Units are not investments or deposits in, or liabilities or obligations, of ESR Funds Management (S) Limited ("Manager"), RBC Investor Services Trust Singapore Limited (in its capacity as trustee of ESR-REIT) ("Trustee"), or any of their respective related corporations and affiliates (individually and collectively "Affiliates"). An investment in Units is subject to equity investment risk, including the possible delays in repayment and loss of income or the principal amount invested. Neither ESR-REIT, the Manager, the Trustee nor any of the Affiliates guarantees the repayment of any principal amount invested, the performance of ESR-REIT, any particular rate of return from investing in ESR-REIT, or any taxation consequences of an investment in ESR-REIT. Any indication of ESR-REIT performance returns is historical and cannot be relied on as an indicator of future performance.

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