

Past Principal Commitments including Directorships (for the last 5 years)

Name of entity and place of incorporation/ establishment	Business Interest (Executive Director/ Non- Executive Director)/ Sole Proprietor/ Partner/ Other Business Interests)	Date of cessation of business interest
Oxford Properties Management (UK) Limited / United Kingdom	Principle Commitment - Executive Vice President, Europe & Asia Pacific/Executive Committee and Investment Committee member	1 November 2021
Investa Office Management Pty Limited / Australia	Non-executive Director	1 November 2021
ESR Group Limited / Cayman Islands	Non-executive Director	1 June 2022
TSP Plot 6 Residential Management Company Limited / United Kingdom	Non-executive Director	22 April 2024
TSP Estate Management Company Limited / United Kingdom	Non-executive Director	22 April 2024
TSP Phase 1.1 Nominee Co Limited / United Kingdom	Non-executive Director	22 April 2024
TSP Phase 1.1. GP Limited / United Kingdom	Non-executive Director	22 April 2024
Starlend UK Holdco Ltd / United Kingdom	Non-executive Director	22 April 2024
Starlend Developments Ltd / United Kingdom	Non-executive Director	22 April 2024
Starlend UK Nomineeco Ltd / United Kingdom	Non-executive Director	22 April 2024
Starlend UK CPL Ltd / United Kingdom	Non-executive Director	22 April 2024
Starwood Capital Europe Advisers, LLP / United Kingdom	Principle Commitment - Managing Director, Co-Head of Europe	6 July 2025
MEGA BidCo / Cayman Islands	Executive Director	4 Jul 2025
MEGA FinCo / Cayman Islands	Executive Director	4 Jul 2025
MEGA Intermediate HoldCo / Cayman Islands	Executive Director	4 Jul 2025
MEGA EquityCo / Cayman Islands	Executive Director	4 Jul 2025
SOF 12 Sequoia Investco Limited / Cayman Islands	Executive Director	8 Jul 2025
Suntec Trust Management Limited, as manager of Suntec Real Estate Investment Trust / Singapore	Non-Executive Director and Chairman	17 March 2026

Present Principal Commitment including Directorship

Name of entity and place of incorporation/ establishment	Nature of business	Business Interest (Executive Director/ Non- Executive Director)/ Sole Proprietor/ Partner/ Other Business Interests)	Date of acquiring business interest	Percentage shareholding / ownership in entity
ESR Group Limited / Cayman Islands	Real asset investment solution provider and new economy real estate developer	Chief Investment Officer	5 August 2025	Nil
ESR-REIT Management (S) Limited, as manager of ESR-REIT / Singapore	REIT Manager	Alternate Director to Mr Shen Jinchu	24 April 2026	Nil